STRATEGIC PRIORITIES

2023-2028

VISION

The Library aspires to be a dynamic hub for learning and research, a source of inspiration, and a dependable partner for knowledge exchange and preservation.

MISSION

- · To foster learning, teaching, and research at HKUST
- To stimulate intellectual growth and whole-person development
- To contribute to knowledge creation, preservation, and exchange

1. Collections, Information Discovery and Access



- 1.1 Develop collections that are responsive to emerging strategic areas of the University.
- **1.2** Stay abreast of evolving scholarly communication; take proactive actions to manage the impact of Open Science on collection strategies.
- 1.3 Facilitate discoverability of, and access to, library collections of both electronic and physical formats, using new technology and metadata practices.
- **1.4** Connect users to information resources in other libraries via interlibrary collaboration, referrals, and other means.
- **1.5** Promote unique collections in HKUST, exemplified by the University Archives and special collections; facilitate their use for teaching, research, and outreach.

2. Student Success, Whole-Person Development, Life-Long Learning



- 2.1 Enhance learning environment with well-maintained space and facilities; optimize space to accommodate users' diverse needs and habits.
- 2.2 Foster online learning with electronic course materials, open education resources (OER), conducive physical space, and tools and services that help students navigate resources for learning on digital platforms.
- **2.3** Cultivate information competence; expand information literacy programs to encompass new components including data literacy, digital literacy, and Al literacy.
- 2.4 Inspire curiosity and multiple perspectives; create space and programs that facilitate serendipity and expose students to new knowledge and new viewpoints.
- 2.5 Enhance experiential learning of student helpers in their work at the Library.

3. Research, Knowledge Transfer, Digital Scholarship



- 3.1 Contribute to research output management and research assessment; provide infrastructure and services for archiving output; contribute to assessment exercise.
- **3.2** Support research workflow; help researchers stay informed about trends, tools, and resources; assist in workflow such as Open Access publishing and research data management.
- 3.3 Plan digital strategies to enable new tools and services supporting digital scholarship and knowledge preservation.
- 3.4 Showcase HKUST innovation and knowledge transfer; contribute to visibility of HKUST research and researchers; highlight research applications and successful knowledge transfer stories.

4. Community Engagement, Library Experience



- **4.1** Keep up user-friendly space and services in both physical and virtual presence.
- **4.2** Explore digital services for the community to experience the Library via innovative technologies.
- **4.3** Converse with users via multiple channels including social media; listen to users' feedback and preferences through studies, surveys, and more.
- 4.4 Participate in HKUST community endeavors; coordinate and collaborate with campus partners to organize programs around key themes of interest, such as DEI (diversity, equity, inclusion), sustainability, and empathy.
- **4.5** Help building HKUST brand locally and globally; assist in the University's efforts in alumni relations and student recruitment.



5. Library as Organization

5.1 Empower library staff; create and maintain a knowledgeable and resilient library workforce; encourage a proactive work attitude; cultivate an open culture, prepare for smooth succession planning.

- **5.2** Update work processes and staff profile in order to move forward as a knowledge-based and data-driven organization; explore using technologies, such as AI and ML, to accomplish tasks with efficiency.
- **5.3** Collaborate with HKUST(GZ); establish cooperative mode with Guangzhou campus library team for mutual support.



